

**Minutes of the Board of Regents  
of the Uniformed Services University of the Health Sciences**

**Meeting No. 177  
October 25, 2011**

The Board of Regents of the Uniformed Services University of the Health Sciences met on October 25, 2011, at the Hyatt Regency Chesapeake Bay, 100 Heron Boulevard, Cambridge, Maryland. The meeting date and agenda were published in the Federal Register and each Regent was duly notified prior to the meeting. The Chair called the meeting to order at 8:30 a.m. Members listed below were in attendance:

Board Members

Ronald R. Blanck, D.O., Chair  
Otis W. Brawley, M.D., Member  
Haile T. Debas, M.D., Member  
Michael M.E. Johns, M.D., Member  
Lawrence S. Lewin, M.B.A., Member  
Gail R. Wilensky, Ph.D., Member  
Charles L. Rice, M.D., President, USU  
Allen W. Middleton, representing the Assistant Secretary of Defense for Health Affairs  
LTG Eric B. Schoomaker, MC, USA, Surgeon General, U.S. Army  
Lt Gen Charles B. Green, USAF, MC, Surgeon General, U.S. Air Force

**OPENING COMMENTS**

Dr. Blanck thanked those present for yesterday's thoughtful discussions which focused on the scope of Board responsibilities most effective for USU and useful to its leadership. Other comments included the following:

- The Board's input to the annual assessment of the USU President was signed and sent to the Assistant Secretary of Defense for Health Affairs on October 3, 2011.
- Rear Admiral Alton Stocks became Commander, Walter Reed National Military Medical Center on September 28, 2011.
- In the next few months, RADM Matthew Nathan will become the Surgeon General, U.S. Navy and MG(P) Patricia Horoho will become the Surgeon General, U.S. Army

**MATTERS OF GENERAL CONSENT**

Dr. Blanck presented the matters of general consent listed below:

- Meeting dates for 2012 and 2013, noting that the November dates for both years do not conflict with the annual meetings of either the Association of American Medical Colleges or AMSUS – The Society of the Federal Health Agencies.
- Minutes of the August 9, 2011, Board of Regents Meeting.
- Electronic approval by the Board in September 2011 of the Distinguished Service Award to Mr. Lawrence S. Lewin, Member, USU Board of Regents.
- Electronic approval by the Board in October 2011 of the Exceptional Service Award to RADM Christine S. Hunter, MC, USN.

Upon motion duly made and seconded, the Board

**Voted by voice vote:** To approve the matters of general consent as presented.

## **BOARD ACTIONS**

### **Degree Granting – Graduate School of Nursing**

Dr. Rice presented the names of 26 graduate nursing students from the Nurse Anesthesia Program to receive the degree of Master of Science in Nursing upon successful completion of program requirements. This class is scheduled to complete its program in December 2011 and it is requested that the Dean, Graduate School of Nursing, be authorized to award these degrees.

Upon motion duly made and seconded, the Board

**Voted by voice vote:** To concur with the recommendation as presented and to recommend that the degrees be conferred as stated.

### **Degree Granting – Graduate Education**

Dr. Rice presented for certification five candidates to receive the degree of Doctor of Philosophy and two candidates to receive the degree of Master of Science.

Upon motion duly made and seconded, the Board

**Voted by voice vote:** To concur with the recommendations as presented and to recommend that the degrees be conferred as stated.

### **Faculty Appointments and Promotions – School of Medicine**

Dr. Rice presented the recommendations made by the School of Medicine Committee of Appointments, Promotion and Tenure at a meeting on September 21, 2011. Sixteen individuals were recommended for faculty appointments or promotions. An additional promotion to the rank of associate professor was recommended by the committee on October 20, 2011. This action was also presented by Dr. Rice.

Upon motion duly made and seconded, the Board

**Voted by voice vote:** To approve the seventeen recommendations of the committee as presented by Dr. Rice and to recommend that the actions be implemented as stated.

### **Awards and Honors**

Dr. Rice presented for approval the recommendation of the University Names and Honors Committee that the Exceptional Service Award be given to Vincent B. Ho, M.D., for his service to the university.

Upon motion duly made and seconded, the Board

**Voted by voice vote:** To approve the award as presented by Dr. Rice.

## **PRESIDENT'S REPORT**

Dr. Rice reported that he recently had the opportunity to present the university's Distinguished Service Award to Gen Charles C. Krulak, USMC (Ret). General Krulak resigned with regret from the Board in June 2011 due to his new duties as president of Birmingham-



Southern College in Birmingham, Alabama. Other items in the President's Report included the following:

- Potential outcomes from an early August trip to the Armed Forces Research Institute of Medical Sciences in Bangkok, Thailand, as well as meetings with the Royal Thai Army Surgeon General and the commanders of both a major Thai medical college and hospital include closer relationships with USU through student rotations and inter-disciplinary education and training. Both General Green and General Schoomaker agreed that many opportunities exist for students interested in issues related to international medical programs and global health.
- Curriculum reform efforts in the School of Medicine and the Graduate School of Nursing have increased both opportunities and plans for inter-professional education between the two schools. The university's Simulation Center provides the focal point for many of these competencies.
- Following consultation with USU postgraduate dental school deans, Dr. Patrick D. Sculley, Senior Vice President for University Programs, has been appointed Executive Dean, Postgraduate Dental College. Dr. Sculley previously served as Interim Executive Dean.
- The military trial of Major Nidal Hasan has been set for early March 2012. University administrators anticipate that some faculty members will be called to testify as Major Hasan is a USU graduate.
- Steps taken in response to the recommendations of the Academic Review Subcommittee include those listed below.
  - Initial talks with the U.S. Army regarding the assignment of a full-time Professor of Military Science at USU.
  - The Office of the Brigade Commander is studying new evaluation policies, one of which includes student peer evaluations.
  - Work continues on the promotion of qualified medical students from O-1 to O-2 at the end of their second year of training. This recommendation involves a change in the university's chartering legislation.
  - Work has begun on the assignment of all USU students to the Brigade.
  - Orientation for civilian faculty now includes an emphasis on military issues, including the meaning of the Oath of Commissioned Officers.
  - A required course on medical ethics has been appropriately enhanced.
  - The current Assistant Vice President for Accreditation and Organizational Assessment is addressing traditional Inspector General functions.

Following discussion, Dr. Blanck asked that a recommendation from the Office of the President be presented to the Board at the Winter Meeting regarding the establishment of a mechanism to inform Regents about compliance issues or other Inspector General functions or findings needing to be addressed.

- USU's self-study for the upcoming Middle States Commission on Higher Education evaluation is well underway. The appointment of the review committee chair is expected in late January.
- An overview of the university's financial status included a history of total obligations. In FY 2011 constant dollars, these monies rose from around \$125 million in FY 1998 to

over \$290 million in FY 2011. Growth in research grants over the past five years as well as a comparison of current direct and indirect costs was also discussed.

Following discussion and Mr. Middleton's summary explanations of operation and maintenance funds; research, development, test and evaluation money; and procurement funds, Dr. Blanck suggested that a presentation explaining the Department's financial systems, structures and functions be given to the Board at a future meeting.

- Brig Gen Michael Yaszemski has been assigned as Senior Reserve Air Force Medical Advisor to the Office of the President. General Yaszemski will work to coordinate the interests and abilities of reservists with the university's needs while fulfilling their active duty requirements at USU.

#### **MATTERS OF BOARD POLICY**

Dr. Blanck requested that members review the suggested amendments to the Bylaws of the Board of Regents as presented in the reference notebook. Edits to the bylaws will be voted upon at the February 2012 meeting. Other policy issues needing thought and possible action include:

- A brief review and update of the five existing Board of Regents policies.
- A brief review of the board policy manual table of contents provided by the Association of Governing Boards of Universities and Colleges for potential additions.
- The selection and appointment process of USU Board of Regents members.

#### **ADJOURNMENT**

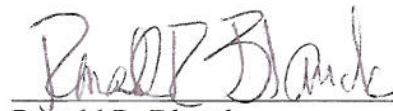
There being no further business, Dr. Blanck adjourned the meeting at 10:30 a.m.

SUBMITTED:



William T. Bester  
Executive Secretary, Board of Regents

APPROVED:



Ronald R. Blanck  
Chair, Board of Regents

Prepared by Janet S. Taylor